

MISSION: Partnering Horses with people to transform lives and help them reach their highest ability

LOCATION: Newfield Exploration

33029 Wright Road, 4:00pm

Magnolia, TX 77355

No Call In Available

Inspiration Ranch Board Meeting Agenda

Thursday, October 25, 2018

- | | | |
|-------------|---|----------------|
| 4:00 | Call to Order / Welcome | GP 5 Minutes |
| 4:05 | Prayer | |
| 4:10 | Property Sight Visit | All 45 Minutes |
| 4:55 | Vote on Minutes for August/ signature required | GP 5 Minutes |
| 5:00 | Reports / Questions on Reports | |
| | a. External Committee | |
| | a. Quarterly Financials | |
| | b. Gala Celebration | |
| | b. Governance | |
| | a. Nominating / <i>Discussion on any updates</i> | |
| | c. Internal Committee | |
| | a. Dashboard | |
| | b. Follow Up Items | |
| 5:15 | Property Discussion | |
| | a. Krazy K | |
| | b. White Bridge | |
| | c. Other | |
| 5:50 | Discussion on the following: | MG 5 Minutes |
| | a. Operations Report – Staff Updates | |
| 5:55 | New/Old Business | MG 5 Minutes |
| | a. Thank you notes - <i>please take, add your personal notes and mail</i> | |
| | b. Christmas Party | |
| 6:00 | Prayer/Open Floor/Adjournment | |

Calendar

Trot Or Treat	October 28, 2018
November Board Meeting	November 29, 2018**
Christmas In The Woods	November 30, 2018
Christmas Party	December 13, 2018
Board Retreat	January 26, 2019 All Day

** Date change due to Thanksgiving

VISION: To provide a Christ centered oasis for children and adults with special challenges seeking excellence in equine activities & therapies while we inspire similar ministries to grow the arena of hope

August 23, 2018

4:00pm-6:00pm

Meeting Place: Newfield Conference Room
4 Waterway Ct.
Spring, TX 77380

Attendance: BOARD MEMBERS – Gary Packer, Connie Goers, Nel Somarriba, Mike Maher, Chris Osborne, Denny McGuire, Michelle Little, Trent Johnson, STAFF – MG Tindall, Tommy Middleton, Kali Moxley. Greg Sokoloski, ON PHONE: Jimmie Dotson, Kathy Tabor, ADVISORY BOARD –Bob Marlowe

Absent: Todd Bryant, Patrick Flaherty

Denny McGuire opened in prayer at 4:03pm

- I. Approval of July board minutes**
 - a. Minutes reviewed
 - b. Motion and Second by Mike Maher and Denny McGuire respectively – minutes approved
- II. Presentation of Natural Horsemanship by Greg Sokoloski – Equine Manager**
- III. Current Financials Presented by Nel**
 - a. Motion by Connie, Second Gary, unanimous approval
- IV. Mid-Year Budget Presentation by Michelle Little**
 - a. Mid-Year Budget presented
 - b. Motion by Connie, Second Gary, unanimous approval
- V. Development and Gala Update – MG Tindall**
 - a. Gala forecast looks good - \$40K ahead of last year at this time
 - b. If you have not purchased your table – please do so now
 - c. Year End Campaign and Catalog discussion
- VI. Governance – Gary Packer**
 - a. Several board member prospects conversations have taken place and suggestions will be brought before the board
 - b. Connie offered to have some potential members seated at her table for the gala
- VII. Internal Committee Updates**
 - a. Discussion of Occurrence reporting
 - b. Bylaws are ready to send to attorney for approval
 - c. Connie recommended a committee figure out how to streamline board meeting preparation
 - d. Future education series: parents and additional staff to share their departments and influence
- VIII. Property Search Update**
 - a. one additional property was looked at and eliminated from prospects
 - b. MG is setting a date for 2 possible properties and will invite BOD for a look
- IX. New/Old Business**
 - a. Follow Up list was updated

Minutes respectively written and distributed by Kali Moxley, Events & Marketing Coordinator, email kali@inspirationranch.org

Board Approval By Secretary or Chair: _____



August Board Meeting Minutes Notes

August 23, 2018 / 4:00pm

Newfield Exploration

August 23, 2018

4:00pm-6:00pm

Meeting Place: Newfield Conference Room
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Attendance: BOARD MEMBERS – Gary Packer, Connie Goers, Nel Somarriba, Mike Maher, Chris Osborne, Denny McGuire, Michelle Little, Trent Johnson, STAFF – MG Tindall, Tommy Middleton, Kali Moxley. Greg Sokoloski, ON PHONE: Jimmie Dotson, Kathy Tabor, ADVISORY BOARD –Bob Marlowe.

Absent: Todd Bryant, Patrick Flaherty

4:02pm Call to Order – Gary Packer

4:03pm Opening Prayer – Denny McGuire

4:04pm Approval of July Board Meeting Minutes: Mike Maher with motion, Denny McGuire second – minutes approved

4:07pm Natural Horsemanship Education Series presented by Greg Sokoloski – Equine Manager

- a. Greg presented a very engaging presentation of how we care for our horses as well as help others doing similar ministry to learn

4:35pm Current Financials – Nel Somarriba

- b. Income is within 3% of budget
- c. No dip in the reserves in the month of July
- d. Possible dip needed in August depending on gala cash flow
- e. Connie offered to pay her October pledge early to avoid dip
- f. Motion to accept the current financial from Connie, second from Gary; approved

4:42pm Mid-Year Budget Presentation – Michelle Little

- a. YTD monies off is from grants and special events - timing
- b. Saving \$11,00 in insurance – monies back from sale – no longer need to cover facilities
- c. The team has done a great job of offsetting short fall of income by cutting expenses
- d. Budget is \$17,000 short of original 2018 budget with the addition of \$24K in lease payments and raises approved by board
- e. Mike suggested we lower the cost to Sponsor a Rider to \$3,000
- f. Motion to accept the current financial from Connie, second from Gary; approved

4:51pm Development/Gala update & call to action – MG Tindall

- a. Gala is ahead \$40,000 of same time last year

- b. We had 52 tables last year and have a goal of 55 this year
- c. Year End campaign – catalog will be mailed to a strategic list to arrive by Giving Tuesday. Online campaign will begin in December and increase as the year comes to an end. Online store will include all items in catalog
- d. Kali and Layne will work on starting a young professionals networking group after gala
- e. Mike raised questions on how we might grow our data base
 - a. Using white sheet marketing to increase data base
 - b. Gary asked that this might be a future topic

5:15pm Governance – Gary Packer

- a. Gary, MG, & Denny are having lunch August 24, with Lori Christian from Woodforest Bank
- b. Spirit of Texas Bank is asking for our business
- c. Bob Marlowe confirmed that he has heard Woodforest is no longer doing non-profit loans – MG will look into this
- d. Other possible members: Dr. Looney – expertise in mental health
- e. Adding a parent to serve one year at a time – MG will look to bring some names before the board
- f. MG will follow up with Chris to see about Gene Darnell
- g. MG to follow up with Mindy Harmon
- h. Connie offered to have some potential board members at her table

5:25pm Internal Affairs – Connie Goers

- a. Addressed number of near misses – Tommy explained the process and the trends. We are following up with staff to make sure they see the importance of the process
- b. Near Misses:
 - Horse – 35%
 - Staff – 31%
 - Volunteers – 22%
- c. Connie noted growing waitlist
- d. Chris noted system called Hot Schedules for volunteer scheduling and keeping up with Occurrences – MG will have staff look into the program
- e. Bylaws – Connie & MG will send by-laws to Amanda to get feedback from a legal standpoint
 - a. Handout on items to do for by-laws
 - b. Note: The way by-laws are written look like MG has a vote as an officer. Need to change. Connie's main driver is to make sure that we comply with IRS through by-laws
 - c. Will not close out until we move
 - d. Denny: Discussion to extend terms to (3) 3-year terms because of turnover on the board. Could make 2019 a hard year because of how many will roll off
- f. Connie: Recommendation for committee figure out how to streamline the time being spent for preparation of board meeting. Each board member needs to be vocal on what is important to them to see at each meeting. Would like to hear more stories and impact of Inspiration Ranch.
- g. Suggestion for future education series:
 - a. Parents to come share stories, members of staff to come and share their departments and influence.

5:46pm Property Update – MG Tindall

- a. Reviewed map: Looked at property in Conroe on Thursday, August 22nd. Not a viable property with
- b. #1 property potential: Crazy K – 34 acres, but 7 is lake. Still exploring the potential to purchase additional adjacent land
- c. Going to look at Magnolia property (Whitebridge) again on September 8th to see if cost is negotiable
- d. Ask for MG to send out invite to board to look at property on September 8th together.
- e. Reading of new lease terms.
 - a. Recommendation by Mike to strengthen last sentence to read “no material changes to property by Leaser”

5:59pm New/Old Business – MG Tindall

- a. Follow Up list has been updated

6:00pm Meeting Adjourned

Minutes respectively written and distributed by Kali. Moxley, Events & Marketing Coordinator, email Kali@inspirationranch.org

Board Approval By Secretary or Chair:

PANTHER CREEK INSPIRATION RANCH
Sep-18

	P&L Budget vs Actual- Month Accrual ----->				P&L Budget vs Actual -YTD Accrual ----->				P&L Prev Year Comp - Accrual ----->				Revised 2018 Budget
Profit and Loss	Sept Actual	Sept Budget	\$ Variance	% Variance	YTD ACTUAL	YTD Budget	\$ Variance	% Variance	JAN-SEPT 2018	JAN-SEPT 2017	\$ Variance	% Variance	
Donations	6,146	8,666	(2,520)		133,321	119,270	14,051		133,321	70,011	63,310		218,071
Special Events Income	64,116	58,000	6,116		283,782	221,250	62,532		283,782	247,660	36,122		623,880
Foundations	4,222	3,722	500		119,630	181,408	(61,778)		119,630	87,040	32,590		257,672
Program Fees	425	500	(75)		52,720	49,000	3,720		52,720	47,150	5,570		72,630
Other Income					27	2,000	(1,973)		27	322	(295)		2,527
Total Income	74,909	70,888	4,021	6%	589,480	572,928	16,552	3%	589,480	452,183	137,297	30%	1,174,780
Special Events	14,345	6,277	(8,068)		24,836	27,522	2,686		24,836	28,687	3,851		98,603
Salary/Benefits	69,414	68,150	(1,264)		570,324	587,575	17,251		570,324	502,529	(67,795)		793,941
Office Expense	7,767	5,550	(2,217)		75,144	79,395	4,251		75,144	83,795	8,651		96,310
Travel, Meals & Ent	385	2,370	1,985		6,564	9,230	2,666		6,564	6,147	(417)		12,647
Horse Expense	6,183	6,345	162		52,511	57,285	4,774		52,511	64,808	12,297		76,869
Learning supplies	2,492	2,270	(222)		5,899	16,230	10,331		5,899	7,403	1,504		12,962
Prop & Facility Maint	9,900	16,160	6,260		50,539	69,570	19,031		50,539	52,823	2,284		81,276
Total Expense	110,486	107,122	(3,364)	-3%	785,817	846,807	60,990	7%	785,817	746,192	(39,625)	-5%	1,172,608
Net Other Income/(Expense)	-	(210)	210		419,632	(1,910)	421,542		419,632	(16,428)	436,060		419,672
Net Income/(Loss)	(35,577)	(36,444)	867	2%	223,295	(275,789)	499,084	181%	223,295	(310,437)	533,732	172%	421,844

CASH POSITION	1/31/18	2/28/18	3/31/18	4/30/18	5/31/18	6/30/18	7/31/18	8/31/18	9/30/18	10/31/18	11/30/18	12/31/18
Capital Account						700,000	700,000	700,000	700,000			
Actual Cash	335,714	295,335	241,700	198,573	279,388	287,766	235,905	178,929	166,968			
Cash Budgeted	334,356	292,137	247,347	218,912	170,408	247,028	204,056	178,874	159,938	312,021	293,945	358,695
\$ Change	1,358	3,198	(5,647)	(20,339)	108,980	40,738	31,849	55	7,030			

Observations:

1- Per Sep and YTD's financials, PCIR is very close to budget on income and expenses, as well as better off than 2017's numbers due the sale of the land.

2- GALA: (Denim & Diamonds)

Gala income is recorded in the month of October. MG has some updates.

3- CASH POSITION: Actual Cash is higher than projected. No dips to the reserve account. And the 700k continues under the Capital Account with Woodforest Bank for 4 months.

2018 GALA FUN FACTS

- Ticket value stayed at \$65
- There were 581 people checked in
- There were 352 bidders in the room
 - Couples are considered 1 bidder
- 247 bidders participated (up from 215 last year)
 - 2 participated from their living rooms
- Out of the 60 tables, 100% participated in the evening
- 36 of the 60 tables were sponsors
- We had 298 bottles of wine donated – most through our 4 Let's Unwind events
- 5 tables brought in between \$5,000 and \$9,999
- 10 tables brought in between \$10,000 and \$19,999
- 2 tables brought in between \$20,000 and \$29,999
- 1 table brought in over \$30,000
- The ExxonMobil head table brought in over \$89,000!!
- If you average the 60 tables it is \$8100 per table. If we had 5 more tables in the room next year that would be an additional \$40,000 😊
- People are still talking about the event and how much fun and what a great cause it is – well done team!

- Gala brought in \$447,057

➤ Gala brought in a total of \$484,173	2018	2017	2016
○ Sponsorship, Ads & Underwriting	\$141,100	\$143,800	\$100,500
○ Paddles Up	\$178,800	\$130,600	\$200,070
○ Silent Auction	\$ 36,425	\$ 28,990	\$ 21,740
○ Live Auction	\$ 42,500	\$ 43,500	\$ 21,900
○ Admissions	\$ 14,000	\$ 10,835	\$ 8,550
○ Gallery Wall	\$ 3,960	\$ 3,955	n/a
○ Donations	\$ 30,176	\$ 53,170	\$ 9,890
○ General Store	\$ 35,787	\$ 15,333	\$ 5,805
○ Giving Boxes	\$. 4,975	\$ 10,149	n/a
○ Wine Pull	\$. 6.950	\$ 4,725	\$ 5,000

- | | 2018 | 2017 | 2016 |
|---------------------------------------|-----------|-----------|-----------|
| ➤ With the In-Kind donations total is | \$582,752 | \$529,328 | \$458,575 |

- We have a date for next year on the calendar – September 21st – Mark your calendar!
- Let's Unwind Wednesday (To be confirmed) June 12, July 10, August 7

Panther Creek Inspiration Ranch Board of Directors Rotation

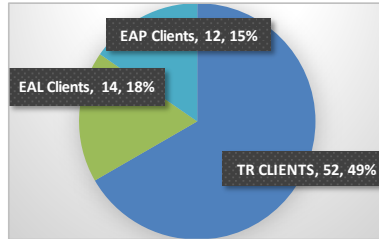
(Updated October 2018)

Board Member	Date Seat Taken	Start Date of First Full 3 Year Term	Re-Election	Last Year of Eligible Service By Term Limit	Candidates/Prospect
Mike Maher	January 31, 2012	January 31, 2012	Jan-15	2018	<p>Parent Elijah White - ExxonMobil (MG) Jay Knighton (Legal) (GP) Virgil Yoakum - Grand Central Park Brooke Westall (GP) Robin Anderson - Inspiration Ranch Volunteer (MG) George Lindall/Kristie Merrimar (six months out) (SG) Gene Darnell - CFO Dean & Draper (CO) Roger Taylor - Wealth advisors (JD) see Jenny Taylor below Michael Richards (DM) Tom Cox (Construction) (NK) Edgar Sanches 713-702-4174 (PF) Rick Hartley (6 months out - Houston) (MM) Jenny Taylor General Manager, Market Street Mindy Harmon, Photographer Past JL Board Member/Very Philanthropic Mitzi Burkenshaw (Human Resources) Steve Sukin (TB) John Nguyen John Bleyl - Bleyl Engeneering - Todd has invited for a tour Bob or Teresa Milner Dr. Looney Lori Christian (Woodforest)</p>
Connie Goers	April 11, 2013	April 11, 2013	Apr-16	2019	
Denny McGuire	February 6, 2013	February 6, 2013	Feb-16	2019	
Chris Osborne	June 1, 2013	July 1, 2013	Jul-16	2019	
Gary Packer	August 1, 2013	August 1, 2013	Sep-16	2019	
Todd Bryant	May 1, 2014	May 20, 2014	May-16	2020	
Nel Somarriba	December 1, 2015	December 1, 2015	Dec-18	2021	
Jimmie Dotson	March 1, 2016	March 15, 2016	Mar-19	2022	
Patrick Flaherty	February 13, 2016	February 13, 2016	Feb-19	2022	
Trent Johnson	January 20, 2018	February 1, 2018	Feb-21	2024	
Michelle Little	January 20, 2018	February 1, 2018	Feb-21	2024	
ADVISORY BOARD					
Martin Evans	February 19, 2018			2021	
Jonathan Homeyer	December 1, 2016			2019	
Jim Hunt	February 1, 2017			2020	
Nancy Kosh	May 2, 2018			2021	
Bob Marlowe	December 1, 2016			2019	
Marty McGuire	December 1, 2016			2019	
Melissa Young	June 15, 2018			2021	
Richard Wright	January 1, 2017			2020	
Bob Zincke	December 1, 2016			2019	

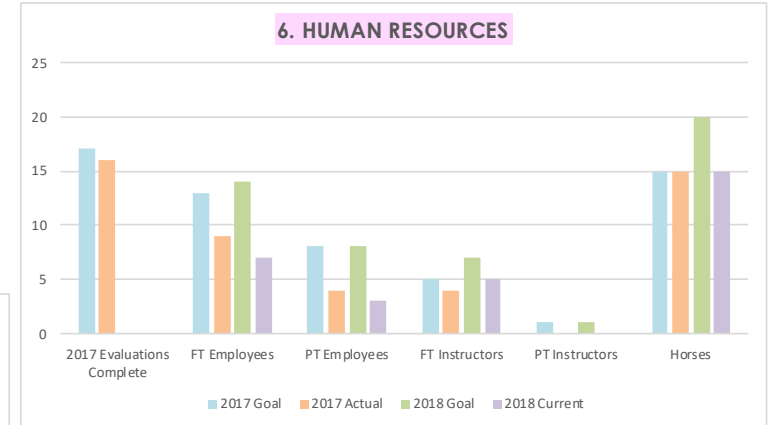
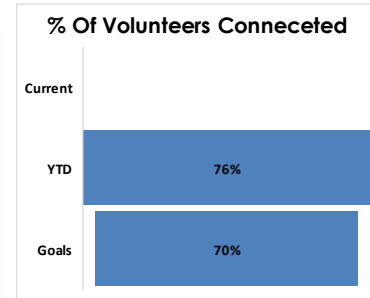
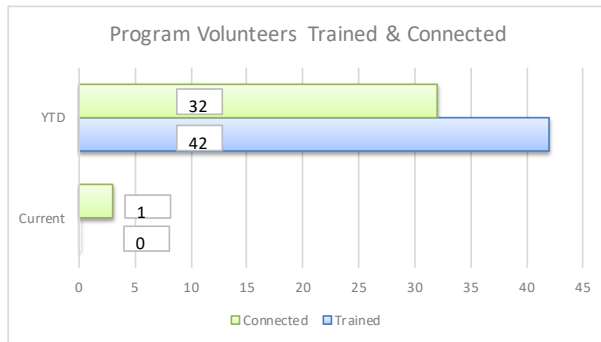
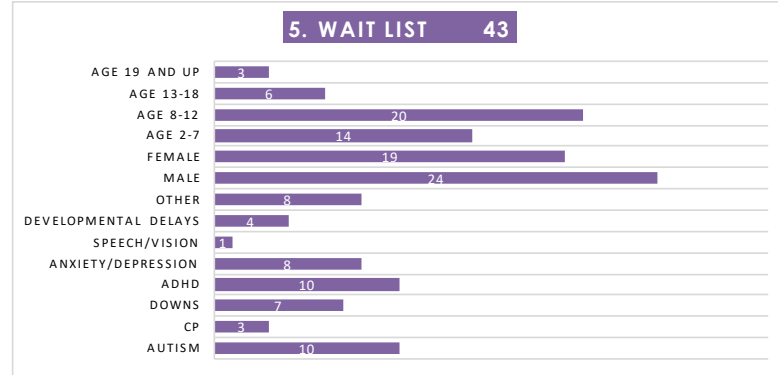
Current Member
Moved to Advisory
Nominated to Advisory

INSPIRATION RANCH DASHBOARD

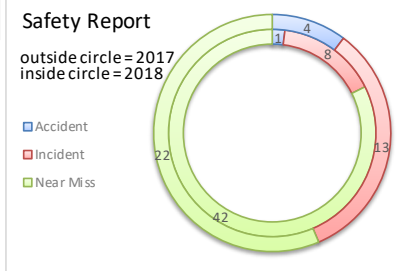
1. PROGRAM & IMPACT	CURRENT	2018-19 TARGET
TR Clients	52	70 - 90
EAL/EAP Clients	14	15
EAP Clients	12	32
GRAND TOTAL	78	115 - 125
Scholarships	18	n/a
Shows Attended	3	4
Days Closed (weather)	0	13YTD



2. VOLUNTEERS	CURRENT	YTD	TARGET
Volunteer Hours	271	4648	
Value @ 24.69/hr.	\$6,691	\$114,759	
Volunteers Engaged	164	164	175



3. SAFETY YTD	
Emergency Drills YTD	2
Safety Trainings	6
Accident	1
Incident	8
Near Miss	42



4. BOARD OF DIRECTORS	CURRENT	YTD	TARGET	2017
Attendance at Meetings	82%	74%	75%	61%
Attendance at Events	92%	36%	75%	28%
# of Members	11	n/a	19 - 21	12
Giving		100%	100%	84%
CEO Performance	Jul-18			

7. Follow Up Items	Due Date	Status
a. Each committee to rethink what their goals are and turn in to MG	Apr-18	
GOVERNANCE		
b. Governance committee to look deeper at board assessment		
c. Add a parent to serve 1 year term - MG will bring names forward		
INTERNAL AFFAIRS		
d. Update Bylaws and Current Charters and Policies (Connie)	Dec-18	In Progress
e. Small committee to investigate streamlining Board Meeting	Nov-18	
EXTERNAL AFFAIRS		
f. Patrick following up on H-E-B grant possibility		
STAFF		
g. Crisis Communications Team to deliver Tool Kit	In Progress	In progress
h. EAP Follow up Report for 2018 (staff to report a 6 month follow	Nov-18	

APPENDIX

5250 · Christmas In The Woods	0.00	0.00	0.00	0.00	0.00	0.00	138.77	0.00	0.00	138.77
5260 · Breakfast with the Champions	0.00	0.00	0.00	0.00	12.97	0.00	0.00	0.00	0.00	12.97
5270 · Baskets of Love	0.00	0.00	34.52	0.00	0.00	0.00	0.00	0.00	0.00	34.52
5280 · Store (Merchandise) Purchases	0.00	0.00	0.00	0.00	0.00	0.00	0.00	683.00	1,886.62	2,569.62
Total 5200 · Special Events Expense	0.00	0.00	2,537.23	1,126.16	886.32	1,700.48	1,377.87	2,863.01	14,344.59	24,835.66
6000 · Operating Expense										
6002 · Fraud Expenses	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 6000 · Operating Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6100 · Employee Salary/Benefit										
6102 · Salaries & Wages										
Administrative	3,319.98	4,789.89	4,498.29	4,406.59	3,368.12	4,100.21	4,323.04	4,355.95	4,024.99	37,187.06
Development	2,892.25	3,699.46	2,682.93	3,303.63	4,523.24	2,840.39	3,287.35	3,045.03	6,160.41	32,434.69
Holiday	4,362.21	0.00	0.00	1,843.26	0.00	2,219.94	2,458.70	0.00	2,041.64	12,925.75
Program (HEART)	2,662.38	3,899.47	3,272.91	7,255.75	6,930.90	7,964.85	8,413.61	8,286.25	7,528.86	56,214.98
Program (TR)	33,287.00	39,662.51	38,817.14	35,490.01	41,863.40	37,149.23	37,757.30	39,090.90	35,318.51	338,436.00
Sick/Personal	951.19	188.24	0.00	414.83	492.02	125.75	817.18	745.91	329.73	4,064.85
Vacation	5,732.07	625.71	3,159.47	2,606.19	752.50	2,441.63	2,507.13	2,898.02	614.00	21,336.72
Total 6102 · Salaries & Wages	53,207.08	52,865.28	52,430.74	55,320.26	57,930.18	56,842.00	59,564.31	58,422.06	56,018.14	502,600.05
6103 · New Hire Moving Expenses	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,500.00	1,500.00
6106 · Payroll Tax Expense	3,965.50	3,939.35	3,906.10	4,208.31	4,383.73	4,300.46	4,508.71	4,421.30	4,237.47	37,870.93
6108 · Employee Health Insurance	2,572.85	2,603.59	2,569.43	2,318.73	2,657.52	2,551.62	2,763.42	2,657.52	2,657.52	23,352.20
6112 · 403B Co Match	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,001.25	5,001.25
Total 6100 · Employee Salary/Benefit	59,745.43	59,408.22	58,906.27	61,847.30	64,971.43	63,694.08	66,836.44	65,500.88	69,414.38	570,324.43
6200 · Office Expense										
6205 · Bank & Credit Card Fees	192.09	64.79	126.51	188.17	397.56	1,028.26	410.11	188.70	1,349.32	3,945.51
6210 · Computer, Software, Equipment	322.61	285.61	626.95	497.13	471.52	717.11	755.48	630.59	429.70	4,736.70
6215 · Contract Labor	721.25	297.50	892.50	765.00	1,083.75	1,338.75	1,126.25	616.25	425.00	7,266.25
6220 · Development										
6222 · Website & Donor Database	0.00	866.03	866.03	-866.03	0.00	906.88	0.00	0.00	866.03	2,638.94
6224 · Advertising & Marketing	2.84	532.46	0.00	365.00	475.57	0.00	105.17	0.00	743.99	2,225.03
Total 6220 · Development	2.84	1,398.49	866.03	-501.03	475.57	906.88	105.17	0.00	1,610.02	4,863.97
6225 · Dues & Subscriptions	144.00	0.00	99.00	240.00	170.00	424.90	175.00	0.00	0.00	1,252.90
6230 · Gifts Given	302.79	15.00	55.00	20.00	46.00	0.00	0.00	103.66	233.37	775.82
6235 · Janitorial Services & Supplies	200.00	167.00	246.40	292.91	471.34	211.07	167.02	71.29	-65.00	1,762.03
6240 · Office Supplies	209.69	449.10	420.44	1,010.36	482.53	118.52	103.31	170.00	235.74	3,199.69
6245 · Postage & Mailing	100.00	0.00	0.00	0.00	100.00	0.00	100.00	0.00	0.00	300.00
6250 · Professional Fees										
6251 · Accounting Fees	634.00	0.00	1,328.00	1,034.00	834.00	834.00	9,334.00	834.00	834.00	15,666.00
6252 · Consultant Fees	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	18,000.00
6253 · Legal Fees	0.00	0.00	0.00	0.00	30.81	0.00	0.00	0.00	0.00	30.81
6250 · Professional Fees - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 6250 · Professional Fees	2,634.00	2,000.00	3,328.00	3,034.00	2,864.81	2,834.00	11,334.00	2,834.00	2,834.00	33,696.81
6255 · Staff Development	235.36	264.48	141.18	124.18	512.18	646.18	741.27	2,985.35	-181.70	5,468.48
6260 · Volunteer Expense	1,068.15	435.56	0.00	95.15	502.67	252.39	81.56	66.07	0.00	2,501.55
6265 · Workers Comp. Insurance	0.00	1,516.50	896.89	1,209.89	896.89	1,087.89	-2,027.66	896.89	896.89	5,374.18
Total 6200 · Office Expense	6,132.78	6,894.03	7,698.90	6,975.76	8,474.82	9,565.95	13,071.51	8,562.80	7,767.34	75,143.89
6300 · Travel, Meals & Entertainment										
6332 · Board Meals	248.01	726.36	0.00	56.81	109.42	0.00	55.23	91.70	0.00	1,287.53
6336 · Staff Meals	0.00	207.67	124.05	29.66	291.06	225.76	318.27	1,096.21	172.64	2,465.32

6642 · Electric	407.49	425.86	417.72	341.04	398.75	396.24	419.27	412.03	374.71	3,593.11
6643 · Internet	96.22	96.41	96.41	96.41	101.85	101.51	101.51	101.51	0.00	791.83
6644 · Security	209.70	0.00	0.00	209.70	0.00	0.00	209.70	0.00	0.00	629.10
6645 · Telephone	559.33	255.36	176.43	180.49	180.49	180.49	180.43	180.43	0.00	1,893.45
6646 · Water/Sewer	90.67	70.47	70.47	64.44	61.42	61.42	61.42	61.42	61.42	603.15
Total 6640 · Utilities	1,363.41	848.10	761.03	892.08	742.51	739.66	972.33	755.39	436.13	7,510.64
6650 · Safety										
6652 · Materials & Equipment	0.00	0.00	155.94	0.00	83.17	0.00	0.00	379.01	64.34	682.46
6654 · Professional Services Safety Re	0.00	0.00	0.00	0.00	0.00	70.00	63.00	0.00	194.85	327.85
Total 6650 · Safety	0.00	0.00	155.94	0.00	83.17	70.00	63.00	379.01	259.19	1,010.31
6660 · Rental expense	135.00	135.00	155.00	135.00	135.00	155.00	135.00	135.00	155.00	1,275.00
6680 · Lease Expense	0.00	0.00	0.00	0.00	0.00	0.00	4,000.00	4,000.00	4,000.00	12,000.00
Total 6600 · Property, Facilities & Maintena	4,479.14	3,514.27	2,012.37	1,679.89	2,113.40	1,809.81	11,822.40	13,208.05	9,900.23	50,539.56
Total Expense	77,455.24	77,252.27	79,125.74	77,601.14	81,457.91	83,232.61	102,795.23	96,410.36	110,486.85	785,817.35
Net Ordinary Income	-16,865.35	-44,727.43	-52,089.63	-43,278.66	79,622.54	1,629.58	-56,151.92	-30,253.83	-33,941.92	-196,056.62
Other Income/Expense										
Other Income										
8302 · Gain on Sale of Stock	0.00	3,900.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,900.65
8303 · Gain on Sale of Land	0.00	0.00	0.00	0.00	0.00	417,572.11	0.00	0.00	0.00	417,572.11
Total Other Income	0.00	3,900.65	0.00	0.00	0.00	417,572.11	0.00	0.00	0.00	421,472.76
Other Expense										
8200 · Interest Expense	215.57	213.13	190.30	208.18	199.08	150.87	0.00	0.00	0.00	1,177.13
8300 · Unrealized Gain/Loss	-4,024.49	4,024.49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8400 · Property Tax	0.00	0.00	0.00	0.00	0.00	963.84	0.00	0.00	0.00	963.84
9991 · Prior Year's Adjustments	0.00	-85.45	0.00	-315.00	60.00	0.00	0.00	0.00	0.00	-340.45
Total Other Expense	-3,808.92	4,152.17	190.30	-106.82	259.08	1,114.71	0.00	0.00	0.00	1,800.52
Net Other Income	3,808.92	-251.52	-190.30	106.82	-259.08	416,457.40	0.00	0.00	0.00	419,672.24
Net Income	-13,056.43	-44,978.95	-52,279.93	-43,171.84	79,363.46	418,086.98	-56,151.92	-30,253.83	-33,941.92	223,615.62

Panther Creek Inspiration Ranch
Profit & Loss Accrual
January through September 2018

	Jan 18	Feb 18	Mar 18	Apr 18	May 18	Jun 18	Jul 18	Aug 18	Sep 18	TOTAL
Ordinary Income/Expense										
Income										
4100 · Donations										
4112 · Donations-Individual (non event)	2,761.14	1,370.00	0.00	3,586.04	591.01	9,577.19	3,078.64	310.02	200.35	21,474.39
4114 · Major Individual Gifts (over \$5	0.00	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10,000.00
4116 · Pledges	2,000.00	450.00	2,250.00	4,250.00	250.00	4,250.00	2,250.00	25,250.00	2,000.00	42,950.00
4122 · Corporate Contributions	2,027.40	3,051.00	494.74	1,099.91	10,028.44	0.00	3,840.33	4,278.83	0.00	24,820.65
4124 · Recurring Gifts	340.00	325.00	495.00	585.00	225.00	765.00	325.00	265.00	655.99	3,980.99
4142 · Sponsorships										
4118 · Horse Sponsorship	1,470.00	4,006.00	784.00	3,706.00	2,254.00	3,222.00	2,738.00	2,738.00	2,254.00	23,172.00
4144 · Client Sponsorship	0.00	0.00	50.00	2,011.00	518.00	1,036.00	1,036.00	1,236.00	1,036.00	6,923.00
Total 4142 · Sponsorships	<u>1,470.00</u>	<u>4,006.00</u>	<u>834.00</u>	<u>5,717.00</u>	<u>2,772.00</u>	<u>4,258.00</u>	<u>3,774.00</u>	<u>3,974.00</u>	<u>3,290.00</u>	<u>30,095.00</u>
Total 4100 · Donations	<u>8,598.54</u>	<u>19,202.00</u>	<u>4,073.74</u>	<u>15,237.95</u>	<u>13,866.45</u>	<u>18,850.19</u>	<u>13,267.97</u>	<u>34,077.85</u>	<u>6,146.34</u>	<u>133,321.03</u>
4200 · Special Events Income										
4210 · Denim & Diamonds	0.00	0.00	10,000.00	0.00	8,300.00	45,950.00	10,943.34	24,186.68	55,655.59	155,035.61
4230 · Store (Merchandise)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.00	10.00
4240 · 3rd Party Events	0.00	198.00	2,016.22	4,511.00	100,000.00	0.00	2,000.00	0.00	1,000.00	109,725.22
4260 · Christmas In The Woods	900.00	300.00	0.00	319.19	0.00	0.00	0.00	100.00	1,000.00	3,219.19
4280 · Spring Event	0.00	0.00	0.00	0.00	9,942.00	0.00	0.00	0.00	5,850.00	15,792.00
Total 4200 · Special Events Income	<u>900.00</u>	<u>498.00</u>	<u>12,016.22</u>	<u>4,830.19</u>	<u>118,242.00</u>	<u>45,950.00</u>	<u>12,943.34</u>	<u>24,286.68</u>	<u>64,115.59</u>	<u>283,782.02</u>
4300 · Foundation/Trust Grants	44,098.00	9,098.00	6,598.00	6,226.00	18,722.00	13,222.00	13,722.00	3,722.00	4,222.00	119,630.00
4400 · Program Fees	5,420.00	4,380.00	7,360.00	6,880.00	9,480.00	8,895.00	6,040.00	3,840.00	425.00	52,720.00
4402 · Sale of Decals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
4500 · Other Income										
4510 · Dividends & Interest-Securities	0.02	0.18	26.48	0.00	0.00	0.00	0.00	0.00	0.00	26.68
Total 4500 · Other Income	<u>0.02</u>	<u>0.18</u>	<u>26.48</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>26.68</u>
Total Income	<u>59,016.56</u>	<u>33,178.18</u>	<u>30,074.44</u>	<u>33,174.14</u>	<u>160,310.45</u>	<u>86,917.19</u>	<u>45,973.31</u>	<u>65,926.53</u>	<u>74,909.93</u>	<u>589,480.73</u>
Gross Profit	<u>59,016.56</u>	<u>33,178.18</u>	<u>30,074.44</u>	<u>33,174.14</u>	<u>160,310.45</u>	<u>86,917.19</u>	<u>45,973.31</u>	<u>65,926.53</u>	<u>74,909.93</u>	<u>589,480.73</u>
Expense										
5200 · Special Events Expense										
5210 · Denim & Diamonds										
5211 · Denim & Diamonds Wine P	0.00	0.00	0.00	0.00	0.00	25.00	0.00	0.00	0.00	25.00
5212 · Denim & Diamonds Supplies	0.00	0.00	0.00	179.40	131.36	0.00	0.00	0.00	1,050.83	1,361.59
5214 · Denim and Diamonds Auction Expe	0.00	0.00	0.00	0.00	0.00	1,675.48	836.28	720.58	2,601.83	5,834.17
5216 · Denim & Diamonds Postage	0.00	0.00	0.00	900.00	710.00	0.00	0.00	1,391.05	0.00	3,001.05
5218 · Denim and Diamonds Volunteer Ex	0.00	0.00	0.00	0.00	31.99	0.00	402.82	68.38	0.00	503.19
5220 · Denim & Diamonds Facility	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,978.82	2,978.82
5224 · Denim & Diamonds Entertainment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	900.00	900.00
5226 · Denim & Diamonds Honoree	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.00	10.00
5228 · Denim & Diamonds Decorations	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,412.60	4,412.60
5230 · Denim & Diamonds VIP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	503.89	503.89
Total 5210 · Denim & Diamonds	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>1,079.40</u>	<u>873.35</u>	<u>1,700.48</u>	<u>1,239.10</u>	<u>2,180.01</u>	<u>12,457.97</u>	<u>19,530.31</u>
5240 · 3rd Party Events	0.00	0.00	2,502.71	46.76	0.00	0.00	0.00	0.00	0.00	2,549.47
5250 · Christmas In The Woods	0.00	0.00	0.00	0.00	0.00	0.00	138.77	0.00	0.00	138.77

5260 · Breakfast with the Champions	0.00	0.00	0.00	0.00	12.97	0.00	0.00	0.00	0.00	12.97
5270 · Baskets of Love	0.00	0.00	34.52	0.00	0.00	0.00	0.00	0.00	0.00	34.52
5280 · Store (Merchandise) Purchases	0.00	0.00	0.00	0.00	0.00	0.00	0.00	683.00	1,886.62	2,569.62
Total 5200 · Special Events Expense	0.00	0.00	2,537.23	1,126.16	886.32	1,700.48	1,377.87	2,863.01	14,344.59	24,835.66
6000 · Operating Expense										
6002 · Fraud Expenses	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 6000 · Operating Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6100 · Employee Salary/Benefit										
6102 · Salaries & Wages										
Administrative	3,319.98	4,789.89	4,498.29	4,406.59	3,368.12	4,100.21	4,323.04	4,355.95	4,024.99	37,187.06
Development	2,892.25	3,699.46	2,682.93	3,303.63	4,523.24	2,840.39	3,287.35	3,045.03	6,160.41	32,434.69
Holiday	4,362.21	0.00	0.00	1,843.26	0.00	2,219.94	2,458.70	0.00	2,041.64	12,925.75
Program (HEART)	2,662.38	3,899.47	3,272.91	7,255.75	6,930.90	7,964.85	8,413.61	8,286.25	7,528.86	56,214.98
Program (TR)	33,287.00	39,662.51	38,817.14	35,490.01	41,863.40	37,149.23	37,757.30	39,090.90	35,318.51	338,436.00
Sick/Personal	951.19	188.24	0.00	414.83	492.02	125.75	817.18	745.91	329.73	4,064.85
Vacation	5,732.07	625.71	3,159.47	2,606.19	752.50	2,441.63	2,507.13	2,898.02	614.00	21,336.72
Total 6102 · Salaries & Wages	53,207.08	52,865.28	52,430.74	55,320.26	57,930.18	56,842.00	59,564.31	58,422.06	56,018.14	502,600.05
6103 · New Hire Moving Expenses	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,500.00	1,500.00
6106 · Payroll Tax Expense	3,965.50	3,939.35	3,906.10	4,208.31	4,383.73	4,300.46	4,508.71	4,421.30	4,237.47	37,870.93
6108 · Employee Health Insurance	2,572.85	2,603.59	2,569.43	2,318.73	2,657.52	2,551.62	2,763.42	2,657.52	2,657.52	23,352.20
6112 · 403B Co Match	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5,001.25	5,001.25
Total 6100 · Employee Salary/Benefit	59,745.43	59,408.22	58,906.27	61,847.30	64,971.43	63,694.08	66,836.44	65,500.88	69,414.38	570,324.43
6200 · Office Expense										
6205 · Bank & Credit Card Fees	192.09	64.79	126.51	188.17	397.56	1,028.26	410.11	188.70	1,349.32	3,945.51
6210 · Computer, Software, Equipment	322.61	285.61	626.95	497.13	471.52	717.11	755.48	630.59	429.70	4,736.70
6215 · Contract Labor	721.25	297.50	892.50	765.00	1,083.75	1,338.75	1,126.25	616.25	425.00	7,266.25
6220 · Development										
6222 · Website & Donor Database	0.00	866.03	866.03	-866.03	0.00	906.88	0.00	0.00	866.03	2,638.94
6224 · Advertising & Marketing	2.84	532.46	0.00	365.00	475.57	0.00	105.17	0.00	743.99	2,225.03
Total 6220 · Development	2.84	1,398.49	866.03	-501.03	475.57	906.88	105.17	0.00	1,610.02	4,863.97
6225 · Dues & Subscriptions	144.00	0.00	99.00	240.00	170.00	424.90	175.00	0.00	0.00	1,252.90
6230 · Gifts Given	302.79	15.00	55.00	20.00	46.00	0.00	0.00	103.66	233.37	775.82
6235 · Janitorial Services & Supplies	200.00	167.00	246.40	292.91	471.34	211.07	167.02	71.29	-65.00	1,762.03
6240 · Office Supplies	209.69	449.10	420.44	1,010.36	482.53	118.52	103.31	170.00	235.74	3,199.69
6245 · Postage & Mailing	100.00	0.00	0.00	0.00	100.00	0.00	100.00	0.00	0.00	300.00
6250 · Professional Fees										
6251 · Accounting Fees	634.00	0.00	1,328.00	1,034.00	834.00	834.00	9,334.00	834.00	834.00	15,666.00
6252 · Consultant Fees	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	18,000.00
6253 · Legal Fees	0.00	0.00	0.00	0.00	30.81	0.00	0.00	0.00	0.00	30.81
6250 · Professional Fees - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 6250 · Professional Fees	2,634.00	2,000.00	3,328.00	3,034.00	2,864.81	2,834.00	11,334.00	2,834.00	2,834.00	33,696.81
6255 · Staff Development	235.36	264.48	141.18	124.18	512.18	646.18	741.27	2,985.35	-181.70	5,468.48
6260 · Volunteer Expense	1,068.15	435.56	0.00	95.15	502.67	252.39	81.56	66.07	0.00	2,501.55
6265 · Workers Comp. Insurance	0.00	1,516.50	896.89	1,209.89	896.89	1,087.89	-2,027.66	896.89	896.89	5,374.18
Total 6200 · Office Expense	6,132.78	6,894.03	7,698.90	6,975.76	8,474.82	9,565.95	13,071.51	8,562.80	7,767.34	75,143.89
6300 · Travel, Meals & Entertainment										
6332 · Board Meals	248.01	726.36	0.00	56.81	109.42	0.00	55.23	91.70	0.00	1,287.53
6336 · Staff Meals	0.00	207.67	124.05	29.66	291.06	225.76	318.27	1,096.21	172.64	2,465.32
6338 · Volunteer Meals	44.29	45.54	0.00	0.00	0.00	0.00	47.38	29.72	194.56	361.49

6340 · Parking & Tolls	40.00	0.00	93.64	0.00	0.00	40.00	14.00	40.00	18.28	245.92
6342 · Airfare	0.00	0.00	0.00	0.00	0.00	0.00	351.96	321.96	0.00	673.92
6346 · Lodging	0.00	627.12	0.00	0.00	0.00	0.00	0.00	902.79	0.00	1,529.91
Total 6300 · Travel, Meals & Entertainment	332.30	1,606.69	217.69	86.47	400.48	265.76	786.84	2,482.38	385.48	6,564.09
6400 · Horse Expense										
6402 · Farrier	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	50.00	50.00
6404 · Feed										
6405 · General Feed	0.00	0.00	110.97	73.98	147.96	147.96	388.38	140.56	70.28	1,080.09
6406 · Senior Feed	226.00	361.60	316.40	339.00	384.20	406.80	487.03	364.99	493.81	3,379.83
6408 · Stanley Pellets	67.80	83.79	0.00	152.55	0.00	184.20	50.85	139.59	129.00	807.78
6410 · Hay	2,252.50	2,088.00	2,183.70	1,912.00	50.85	2,160.00	2,128.00	0.00	2,128.00	14,903.05
Total 6404 · Feed	2,546.30	2,533.39	2,611.07	2,477.53	583.01	2,898.96	3,054.26	645.14	2,821.09	20,170.75
6412 · Delivery Fee	25.00	50.00	0.00	50.00	50.00	50.00	75.00	50.00	50.00	400.00
6418 · Veterinarian	1,740.00	670.00	676.00	800.00	0.00	0.00	1,593.00	870.00	680.00	7,029.00
6419 · Medicine	133.95	79.99	133.95	87.98	223.95	142.95	215.00	0.00	285.75	1,303.52
6422 · Horse Supplies	0.00	140.25	912.13	386.59	644.08	692.07	551.59	57.20	293.82	3,677.73
6424 · Supplements	2,290.72	2,119.64	3,361.86	1,728.93	1,767.47	1,750.21	2,241.40	1,812.28	1,931.64	19,004.15
6426 · Minerals	0.00	0.00	0.00	95.49	0.00	143.82	0.00	0.00	70.29	309.60
6428 · Cat	0.00	5.69	0.00	0.00	0.00	0.00	560.62	0.00	0.00	566.31
Total 6400 · Horse Expense	6,735.97	5,598.96	7,695.01	5,626.52	3,268.51	5,678.01	8,290.87	3,434.62	6,182.59	52,511.06
6500 · Learning Supplies										
6510 · Family Ministry										
6580 · Camp	0.00	0.00	0.00	0.00	0.00	25.87	493.09	0.00	567.66	1,086.62
Total 6510 · Family Ministry	0.00	0.00	0.00	0.00	0.00	25.87	493.09	0.00	567.66	1,086.62
6560 · Shows	0.00	216.20	21.00	123.79	1,147.97	240.00	10.97	0.00	0.00	1,759.93
6565 · Tack Supplies	9.91	13.90	0.00	0.00	0.00	29.68	0.00	250.85	1,652.21	1,956.55
6570 · Program Supplies	9.00	0.00	0.00	0.00	83.81	191.83	0.00	12.87	165.38	462.89
6575 · MCYS	10.71	0.00	18.57	19.10	107.18	31.14	40.89	6.01	76.54	310.14
6585 · Redeemed Ministries	0.00	0.00	18.70	46.65	0.00	0.00	0.00	0.00	0.00	65.35
6588 · EAP (Mental Health)	0.00	0.00	0.00	69.50	3.99	0.00	64.35	88.89	30.45	257.18
Total 6500 · Learning Supplies	29.62	230.10	58.27	259.04	1,342.95	518.52	609.30	358.62	2,492.24	5,898.66
6600 · Property, Facilities & Maintena										
6610 · Vehicles & Large Equipment										
6612 · Fuel	168.17	353.87	253.57	154.39	240.21	114.18	231.23	449.36	264.78	2,229.76
6614 · Preventative Maintenance	0.00	49.75	0.00	0.00	0.00	0.00	277.48	22.98	0.00	350.21
6616 · Repairs	1,844.84	1,525.19	0.00	146.08	135.00	0.00	139.41	790.08	0.00	4,580.60
6618 · Vehicle Registration	219.00	306.75	0.00	0.00	0.00	246.50	0.00	138.25	0.00	910.50
Total 6610 · Vehicles & Large Equipment	2,232.01	2,235.56	253.57	300.47	375.21	360.68	648.12	1,400.67	264.78	8,071.07
6620 · Insurance										
6622 · General Liability	0.00	0.00	350.00	0.00	0.00	0.00	3,120.50	2,824.50	0.00	6,295.00
6624 · Commercial Auto	0.00	22.00	0.00	0.00	0.00	0.00	2,730.25	2,710.25	0.00	5,462.50
Total 6620 · Insurance	0.00	22.00	350.00	0.00	0.00	0.00	5,850.75	5,534.75	0.00	11,757.50
6630 · Repairs & improvement										
6632 · Tools & General Supplies	204.86	261.67	336.83	102.34	777.51	99.00	100.79	86.42	2,185.13	4,154.55
6634 · Project Materials	543.86	11.94	0.00	0.00	0.00	385.47	52.41	349.01	0.00	1,342.69
6636 · Aggregate & Raw Materials	0.00	0.00	0.00	250.00	0.00	0.00	0.00	567.80	2,600.00	3,417.80
Total 6630 · Repairs & improvement	748.72	273.61	336.83	352.34	777.51	484.47	153.20	1,003.23	4,785.13	8,915.04
6640 · Utilities										
6642 · Electric	407.49	425.86	417.72	341.04	398.75	396.24	419.27	412.03	374.71	3,593.11

6643 · Internet	96.22	96.41	96.41	96.41	101.85	101.51	101.51	101.51	0.00	791.83
6644 · Security	209.70	0.00	0.00	209.70	0.00	0.00	209.70	0.00	0.00	629.10
6645 · Telephone	559.33	255.36	176.43	180.49	180.49	180.49	180.43	180.43	0.00	1,893.45
6646 · Water/Sewer	90.67	70.47	70.47	64.44	61.42	61.42	61.42	61.42	61.42	603.15
Total 6640 · Utilities	1,363.41	848.10	761.03	892.08	742.51	739.66	972.33	755.39	436.13	7,510.64
6650 · Safety										
6652 · Materials & Equipment	0.00	0.00	155.94	0.00	83.17	0.00	0.00	379.01	64.34	682.46
6654 · Professional Services Safety Re	0.00	0.00	0.00	0.00	0.00	70.00	63.00	0.00	194.85	327.85
Total 6650 · Safety	0.00	0.00	155.94	0.00	83.17	70.00	63.00	379.01	259.19	1,010.31
6660 · Rental expense	135.00	135.00	155.00	135.00	135.00	155.00	135.00	135.00	155.00	1,275.00
6680 · Lease Expense	0.00	0.00	0.00	0.00	0.00	0.00	4,000.00	4,000.00	4,000.00	12,000.00
Total 6600 · Property, Facilities & Maintena	4,479.14	3,514.27	2,012.37	1,679.89	2,113.40	1,809.81	11,822.40	13,208.05	9,900.23	50,539.56
Total Expense	77,455.24	77,252.27	79,125.74	77,601.14	81,457.91	83,232.61	102,795.23	96,410.36	110,486.85	785,817.35
Net Ordinary Income	-18,438.68	-44,074.09	-49,051.30	-44,427.00	78,852.54	3,684.58	-56,821.92	-30,483.83	-35,576.92	-196,336.62
Other Income/Expense										
Other Income										
8302 · Gain on Sale of Stock	0.00	3,900.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3,900.65
8303 · Gain on Sale of Land	0.00	0.00	0.00	0.00	0.00	417,572.11	0.00	0.00	0.00	417,572.11
Total Other Income	0.00	3,900.65	0.00	0.00	0.00	417,572.11	0.00	0.00	0.00	421,472.76
Other Expense										
8200 · Interest Expense	215.57	213.13	190.30	208.18	199.08	150.87	0.00	0.00	0.00	1,177.13
8300 · Unrealized Gain/Loss	-4,024.49	4,024.49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8400 · Property Tax	0.00	0.00	0.00	0.00	0.00	963.84	0.00	0.00	0.00	963.84
9991 · Prior Year's Adjustments	0.00	-85.45	0.00	-275.00	60.00	0.00	0.00	0.00	0.00	-300.45
Total Other Expense	-3,808.92	4,152.17	190.30	-66.82	259.08	1,114.71	0.00	0.00	0.00	1,840.52
Net Other Income	3,808.92	-251.52	-190.30	66.82	-259.08	416,457.40	0.00	0.00	0.00	419,632.24
Net Income	-14,629.76	-44,325.61	-49,241.60	-44,360.18	78,593.46	420,141.98	-56,821.92	-30,483.83	-35,576.92	223,295.62

Panther Creek Inspiration Ranch
Balance Sheet - Cash
 As of September 30, 2018

	Sep 30, 18
ASSETS	
Current Assets	
Checking/Savings	
1010 · Woodforest Bank Checking	1,929.49
1014 · Reserve Account	860,418.86
1015 · Petty Cash	332.58
Total Checking/Savings	862,680.93
Accounts Receivable	
1100 · Accounts Receivable	-2,995.00
1110 · Pledges Receivable	54,298.00
Total Accounts Receivable	51,303.00
Other Current Assets	
1410 · Deposit in Transit	8,969.59
1440 · Fidelity - 2647	
1445 · Fidelity Money Market	26.66
Total 1440 · Fidelity - 2647	26.66
Total Other Current Assets	8,996.25
Total Current Assets	922,980.18
Fixed Assets	
1500 · Land	
1501 · Land Cost	248,839.33
1500 · Land - Other	-248,839.33
Total 1500 · Land	0.00
1515 · Furniture, Fixtures & Equipment	
1516 · Original Cost	42,607.32
1520 · Depreciaton	-31,411.57
Total 1515 · Furniture, Fixtures & Equipment	11,195.75
1525 · Buildings	
1526 · Original Cost - Arena	291,596.50
Total 1525 · Buildings	291,596.50
1550 · Vehicles	
1551 · Original Cost	26,986.00
1555 · Depreciation	-18,930.00
Total 1550 · Vehicles	8,056.00
1570 · Equip-Stock, Tractors, Trailers	
1571 · Original Cost	139,087.84
1575 · Depreciation	-60,740.77
Total 1570 · Equip-Stock, Tractors, Trailers	78,347.07
1580 · Horse Purchases	
1581 · Original Cost	12,800.00
1585 · Depreciation	-6,379.00
Total 1580 · Horse Purchases	6,421.00
1590 · Capital Purchase-Property	
1591 · Improvements	87,606.68
Total 1590 · Capital Purchase-Property	87,606.68
Total Fixed Assets	483,223.00

Panther Creek Inspiration Ranch
Balance Sheet - Cash
As of September 30, 2018

	<u>Sep 30, 18</u>
Other Assets	
1702 · Donations - In Kind	640.00
Total Other Assets	640.00
TOTAL ASSETS	<u>1,406,843.18</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Credit Cards	
2010 · Credit Card	10,583.78
Total Credit Cards	10,583.78
Other Current Liabilities	
2100 · Payroll Liabilities	
2120 · 403(b) Employee Contribution	2,704.80
2130 · United Way Employee Donations	845.00
2135 · HSA EE Individual	100.00
Total 2100 · Payroll Liabilities	3,649.80
2220 · Unearned/Deferred Rev-other	54,500.00
Total Other Current Liabilities	58,149.80
Total Current Liabilities	68,733.58
Total Liabilities	68,733.58
Equity	
3999 · Retained Earnings	1,114,493.98
Net Income	223,615.62
Total Equity	1,338,109.60
TOTAL LIABILITIES & EQUITY	<u>1,406,843.18</u>

Panther Creek Inspiration Ranch

Balance Sheet - Accrual

10/12/18

As of September 30, 2018

Accrual Basis

	<u>Sep 30, 18</u>
ASSETS	
Current Assets	
Checking/Savings	
1010 · Woodforest Bank Checking	1,929.49
1014 · Reserve Account	860,418.86
1015 · Petty Cash	332.58
Total Checking/Savings	<u>862,680.93</u>
Accounts Receivable	
1100 · Accounts Receivable	-2,145.00
1110 · Pledges Receivable	54,500.00
Total Accounts Receivable	<u>52,355.00</u>
Other Current Assets	
1410 · Deposit in Transit	8,969.59
1440 · Fidelity - 2647	
1445 · Fidelity Money Market	26.66
Total 1440 · Fidelity - 2647	<u>26.66</u>
Total Other Current Assets	<u>8,996.25</u>
Total Current Assets	<u>924,032.18</u>
Fixed Assets	
1500 · Land	
1501 · Land Cost	248,839.33
1500 · Land - Other	-248,839.33
Total 1500 · Land	<u>0.00</u>
1515 · Furniture, Fixtures & Equipment	
1516 · Original Cost	42,607.32
1520 · Depreciaton	-31,411.57
Total 1515 · Furniture, Fixtures & Equipment	<u>11,195.75</u>
1525 · Buildings	
1526 · Original Cost - Arena	291,596.50
Total 1525 · Buildings	<u>291,596.50</u>
1550 · Vehicles	
1551 · Original Cost	26,986.00
1555 · Depreciation	-18,930.00
Total 1550 · Vehicles	<u>8,056.00</u>
1570 · Equip-Stock, Tractors, Trailers	
1571 · Original Cost	139,087.84
1575 · Depreciation	-60,740.77
Total 1570 · Equip-Stock, Tractors, Trailers	<u>78,347.07</u>
1580 · Horse Purchases	
1581 · Original Cost	12,800.00
1585 · Depreciation	-6,379.00
Total 1580 · Horse Purchases	<u>6,421.00</u>
1590 · Capital Purchase-Property	
1591 · Improvements	87,606.68
Total 1590 · Capital Purchase-Property	<u>87,606.68</u>
Total Fixed Assets	<u>483,223.00</u>

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10/12/18

Accrual Basis

Panther Creek Inspiration Ranch

Balance Sheet - Accrual

As of September 30, 2018

	<u>Sep 30, 18</u>
Other Assets	
1702 · Donations - In Kind	640.00
Total Other Assets	640.00
TOTAL ASSETS	<u>1,407,895.18</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Credit Cards	
2010 · Credit Card	10,583.78
Total Credit Cards	10,583.78
Other Current Liabilities	
2100 · Payroll Liabilities	
2120 · 403(b) Employee Contribution	2,704.80
2130 · United Way Employee Donations	845.00
2135 · HSA EE Individual	100.00
Total 2100 · Payroll Liabilities	3,649.80
2220 · Unearned/Deferred Rev-other	54,500.00
Total Other Current Liabilities	58,149.80
Total Current Liabilities	68,733.58
Total Liabilities	68,733.58
Equity	
3999 · Retained Earnings	1,115,865.98
Net Income	223,295.62
Total Equity	1,339,161.60
TOTAL LIABILITIES & EQUITY	<u>1,407,895.18</u>